

Mastering Workday Finance: A Guide for Project Managers

Workday Finance is a powerful cloud-based solution that transforms how businesses manage their financial operations. This presentation explores the essential knowledge, skills, and strategies needed for project managers overseeing Workday Finance implementations. It's a journey through the technical, financial, and organizational complexities of a successful deployment, highlighting best practices and navigating common challenges.

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Understanding the Workday Finance Ecosystem

General Ledger (GL)

Real-time financial reporting, multi-ledger capabilities, and seamless integration with other Workday modules.

Accounts Payable (AP) & Accounts Receivable (AR)

Automated invoicing, payments, and collections, streamlining the entire procure-to-pay and order-to-cash processes.

Procurement

Supplier management,
purchase orders, and
expense tracking,
enhancing efficiency and
control over procurement
processes.

Financial Planning & Analytics (FP&A)

Budgeting, forecasting, and analytics using Workday
Adaptive Planning,
providing insights for informed decision-making.

The Project Manager's Role in Workday Finance



Planning & Governance

Define scope, budget, timeline, and risk mitigation strategies for a smooth and successful implementation.



Stakeholder Management

Work with finance leaders, IT, and Workday consultants to align business requirements and ensure everyone is on the same page.



Change Management

Drive process
optimization and train
end-users on new
workflows to
maximize adoption
and minimize
resistance.



The Workday Finance Implementation Journey



Skills Every Workday Finance PM Needs

- Experience with Agile and Waterfall methodologies, ensuring flexibility and rigor throughout the project lifecycle.
- Experience managing ERP implementations, specifically with Workday or similar systems, providing valuable insights into best practices and potential challenges.

Ensuring data integrity and seamless integration with third-party applications to maintain data accuracy and system efficiency.

- Understanding of accounting principles, financial reporting, and ERP systems, enabling effective communication with finance stakeholders.
- Ability to collaborate with finance teams, IT, and Workday consultants, fostering strong relationships and efficient communication.

Addressing potential disruptions and ensuring smooth adoption, mitigating risks and facilitating change management.

Navigating Data Migration Complexities

Data Cleansing

Identify and correct errors in legacy data to ensure a clean and reliable foundation for Workday Finance.

Data Transformation

Transform data into Workdaycompatible formats, mapping fields and ensuring consistency across different systems.

Data Validation

Validate the migrated data to ensure accuracy and completeness, minimizing errors and potential disruptions.



Addressing Stakeholder Resistance

Communication

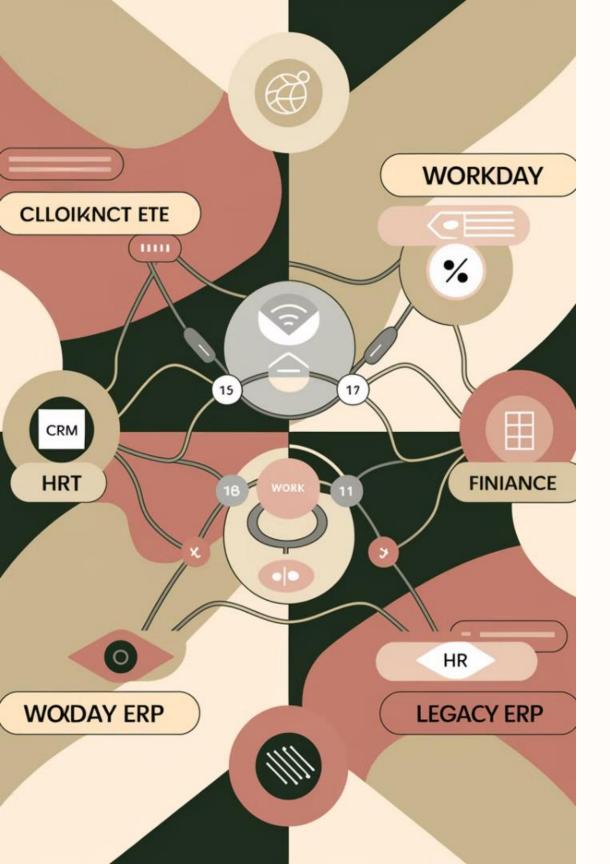
Clearly communicate the benefits of Workday Finance, highlighting its value for improved efficiency, reporting, and decision-making.

Training

Provide comprehensive training on Workday Finance functionalities, addressing user concerns and building confidence in the new system.

Demonstrations

Showcase real-world examples of how Workday Finance can solve specific business challenges, demonstrating its tangible value.



Overcoming Integration Challenges

Collaboration

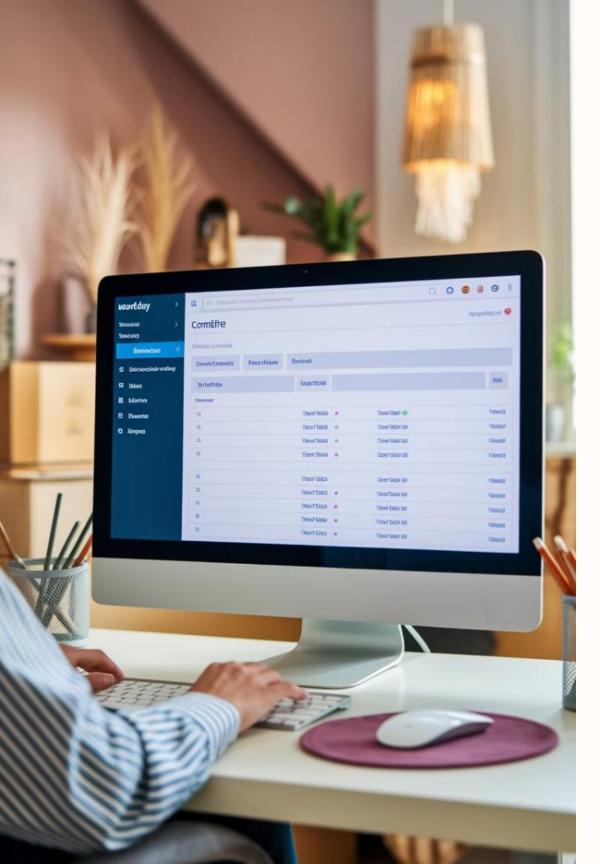
Work closely with IT and Workday consultants to troubleshoot connectivity problems, ensuring seamless data flow between systems.

Testing

Perform integration testing to validate data transfer and system interactions, ensuring a smooth and error-free transition.

Documentation

Document integration details, including data mapping, transformation rules, and error handling procedures, ensuring clarity and consistency.



Balancing Customization & Out-ofthe-Box Functionality

Understand Core Functionality

Leverage Workday's out-of-the-box functionalities as much as possible, minimizing customizations and ensuring compatibility with future updates.

Identify Essential Needs

Identify the specific business requirements that cannot be met by standard functionality, focusing on customization where necessary.

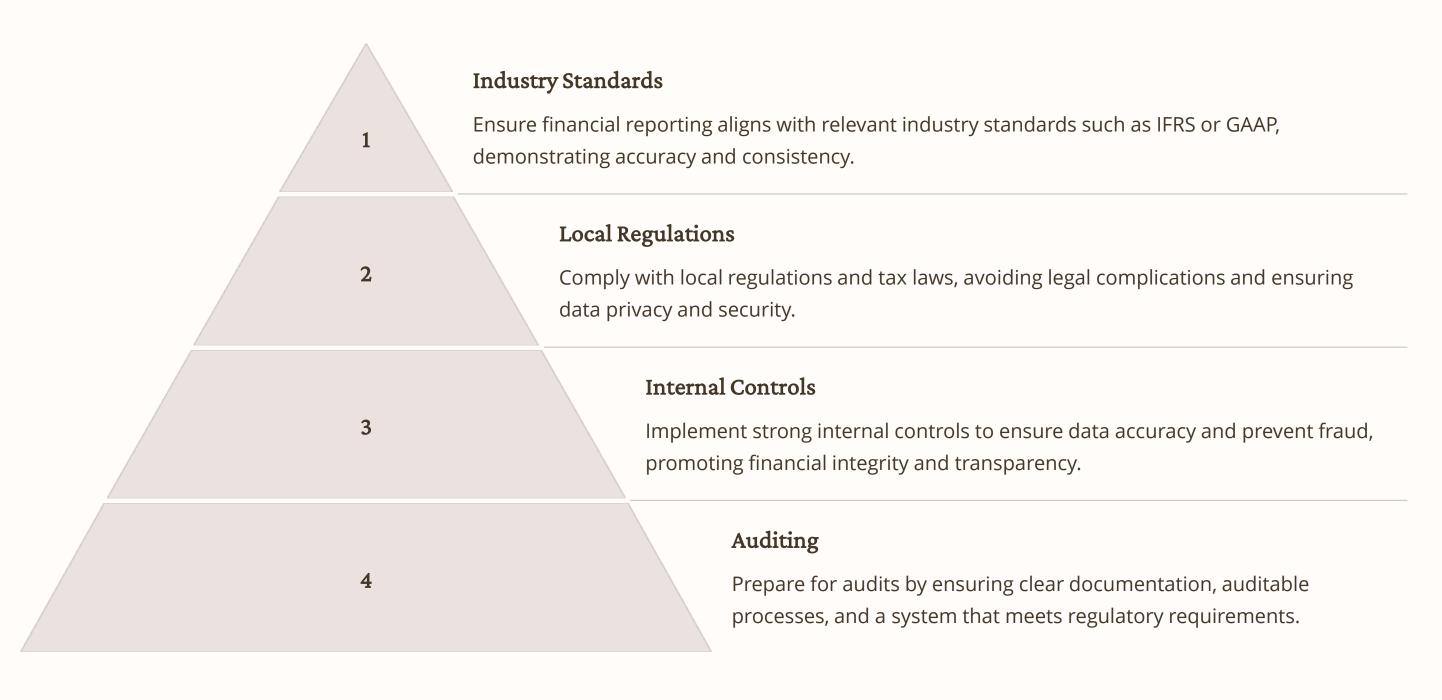
Minimize Scope Creep

Establish clear boundaries for customizations, preventing scope creep and ensuring the project remains on track.

Workday Expertise

Consult with Workday experts to identify the most effective ways to achieve customizations while minimizing impact on the core system.

Ensuring Regulatory Compliance



Workday Finance Implementation: A Successful Approach

Clear Objectives

Define specific,
measurable, achievable,
relevant, and time-bound
project objectives to guide
the implementation
process.

Strong Leadership

Establish strong leadership for the project, ensuring clear communication, decision-making, and accountability across teams.

Effective Communication

Foster open and transparent communication between stakeholders, ensuring everyone is informed and involved in the process.

Proactive Risk Management

Identify and mitigate potential risks throughout the project lifecycle, proactively addressing challenges and ensuring a smooth transition.

Leveraging Workday Finance for Business Success

20%

15%

Improved Efficiency

Streamline financial processes and eliminate manual tasks, freeing up time and resources for strategic initiatives.

Enhanced Reporting

Generate real-time financial reports and dashboards, providing timely and accurate insights for informed decision-making.

10%

Increased Visibility

Gain comprehensive visibility into financial data, enabling better forecasting, budgeting, and performance monitoring.



Building a Solid Foundation for Future Growth

Continuous Improvement

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3

Embrace continuous process improvement, leveraging Workday Finance's capabilities to optimize financial processes and enhance efficiency.

Data Analytics

Leverage data analytics to uncover insights, identify trends, and make datadriven decisions for improved financial performance.

Strategic Partnerships

Build strong partnerships with Workday and other technology vendors to access the latest innovations and ensure future growth.

Embrace the Workday Finance Transformation









Next Steps: Elevate Your Workday Finance Expertise

To maximize your success as a Workday Finance project manager, consider pursuing additional training, certifications, and networking opportunities. Build a strong network of colleagues and professionals, share experiences, and learn from each other's expertise.